

OFFICE OF THE DEPUTY DIRECTOR

8 December 1980

NOTE FOR:   
THROUGH :   
FROM :  SA/DDCI

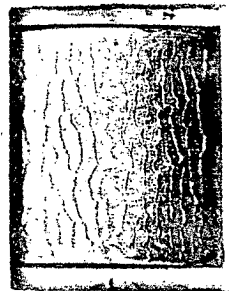
Attached, per your request, are  
lists of the members of the B Team.

Attachments:  
As stated

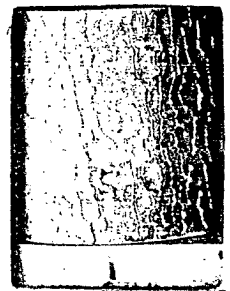
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# **INTELLIGENCE COMMUNITY EXPERIMENT IN COMPETITIVE ANALYSIS**

## **SOVIET STRATEGIC OBJECTIVES AN ALTERNATIVE VIEW**

**REPORT OF TEAM "B"**

**Top Secret**

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December 1976

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The Report consists of Three parts. Part One seeks to clarify the assumptions and judgments that underpin NIE evaluations of Soviet strategic objectives. Part Two is a collection of ten papers which analyze critically specific Soviet efforts in the field of offensive and defensive forces covered in NIE 11-3/8. Part Three is a summary overview of current Soviet strategic objectives, as perceived by Team "B". An Annex traces the NIE treatments between 1962 and 1975 of Soviet strategic nuclear forces. The Report is preceded by a Summary.

It needs stressing that the present Report was prepared in some haste, members of Team "B" being allotted twelve weeks (and in the case of some of them, less than that) in which to digest a vast amount of material and prepare a finished draft. Given the complexity of the subject, this time clearly was insufficient and the resultant product suffers from flaws. Even so, Team "B" feels confident that its criticisms, analyses, and recommendations ought to contribute to the improvement of the treatment of Soviet strategic objectives in future National Intelligence Estimates.

In the preparation of this Report, Team "B" heard briefings by the following experts to whom it wishes to express its gratitude:

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Mr. Richard B. Foster, Maj. General George Keegan, Dr. Sherman Kent, Dr. Andrew Marshall, and Capt. John P. Pringle (USN, Ret.) contributed to the preparation of the analysis of Soviet ASW efforts in Part Two.

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Team leader : Professor Richard Pipes  
 Associates : Professor William Van Cleave  
                   Lt. Gen. Daniel Graham, USA, (Ret.)  
                   Dr. Thomas Wolfe, RAND Corporation  
                   General John Vogt, USAF, (Ret.)  
 Advisory Panel : Ambassador Foy Kohler  
                   The Honorable Paul Nitze  
                   Ambassador Seymour Weiss  
                   Maj. General Jasper Welch, USAF  
                   Dr. Paul Wolfowitz, Arms Control and Disarmament Agency

iv

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